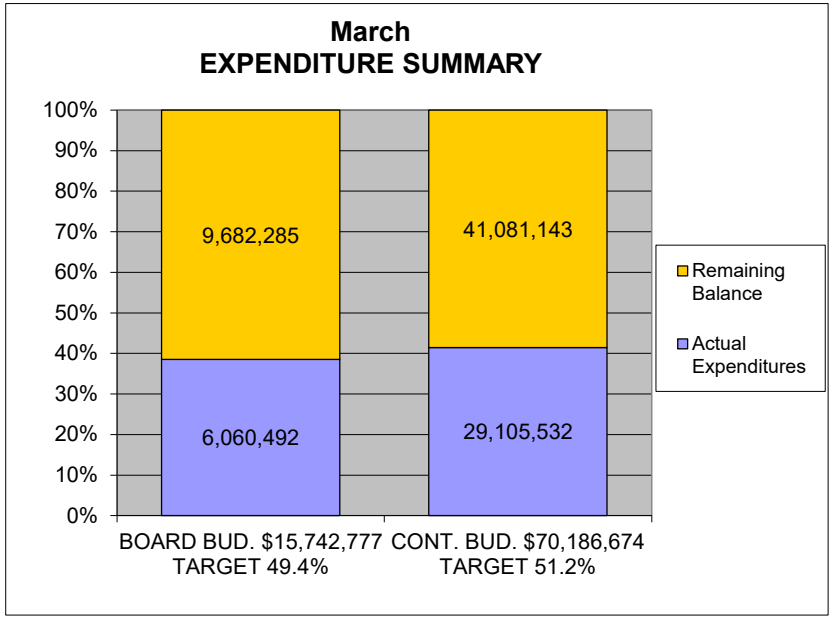
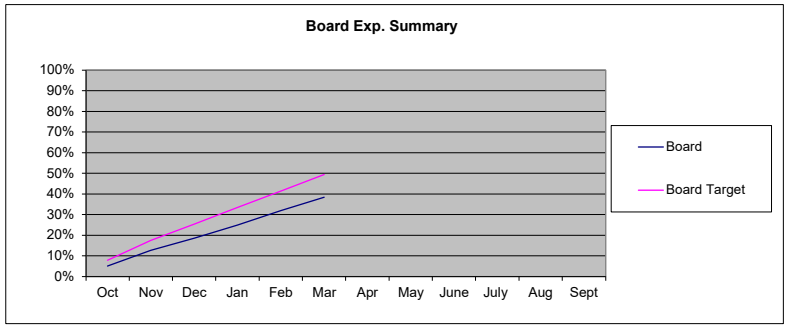
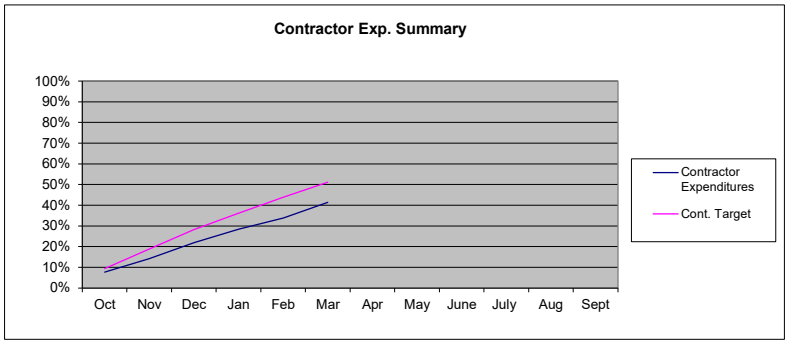
STATEMENT OF GRANT EXPENDITURE SUMMARY
Contract to Date
March 31, 2021

#	Funding Source	Budget	% of FY BUDGET	Total Expend.	% Expended	TWC Target %	Difference
	FY 2021 Grants						
1	CHILD CARE	61,042,981	76.22%	19,780,185	32.40%	47.26%	(14.85)%
2	WIOA	9,883,811	12.34%	4,964,825	50.23%	59.96%	(9.73)%
3	SNAP	1,137,719	1.42%	414,656	36.45%	45.00%	(8.55)%
4	TANF	3,526,212	4.40%	1,117,771	31.70%	45.00%	(13.30)%
5	RESOURCE ADMINISTRATION GRANTS	799,401	1.00%	434,871	54.40%	45.22%	9.18%
6	TAA	540,631	0.68%	118,158	21.86%	45.00%	(23.14)%
7	VOCATIONAL REHABILITATION	1,820,471	2.27%	172,958	9.50%	35.89%	(26.39)%
8	OTHER	1,331,749	1.66%	577,845	43.39%	46.13%	(2.74)%
	Total FY 2021 Grants	80,082,975	100.00%	27,581,269	34.44%	49.08%	(14.63)%
	FY 2020 Grants						
9	CHILD CARE	73,224,530	79.99%	65,103,544	88.91%	100.00%	(11.09)%
10	WIOA	11,807,703	12.90%	11,693,196	99.03%	99.24%	(0.21)%
11	TANF	3,383,113	3.70%	3,059,398	90.43%	100.00%	(9.57)%
12	RESOURCE ADMINISTARTION GRANTS	1,540,825	1.68%	1,128,904	73.27%	100.00%	(26.73)%
13	TAA	414,631	0.45%	356,124	85.89%	100.00%	(14.11)%
14	OTHER	1,175,291	1.28%	1,050,112	89.35%	97.25%	(7.90)%
	Total FY 2020 Grants	91,546,093	100.00%	82,391,279	90.00%	99.87%	(9.87)%
	FY 2019 Grants						
15	OTHER	122,815	100.00%	119,432	97.25%	93.73%	3.51%
	Total FY 2019 Grants	122,815	100.00%	119,432	97.25%	93.73%	3.51%
	TOTALS	**171,751,883**	**100.00%**	**110,091,979**	**64.10%**	**76.18%**	**(12.08)%**







STATEMENT OF GRANT EXPENDITURES DETAIL
Contract to Date
March 31, 2021

Item No.	Funding Source	Beginning Date	Ending Date	Budget	% of Total FY Budget	Total Expend.	Balance	% Expended	TWC Target %	Difference
	Fiscal Year 2021									
1	CHILD CARE DIRECT CARE	10/01/20	10/31/21	45,871,650	57.28%	14,680,563	31,191,087	32.00%	45.00%	(13.00)%
2	CHILD CARE DIRECT CARE=COVID-19	10/01/20	07/31/21	5,559,774	6.94%	2,255,732	3,304,042	40.57%	59.74%	(19.16)%
3	CHILD CARE LOCAL MATCH	10/01/20	12/31/21	5,543,370	6.92%	0	5,543,370	0.00%	45.00%	(45.00)%
4	CHILDCARE QUALITY	10/01/20	10/31/21	1,543,384	1.93%	525,336	1,018,048	34.04%	45.82%	(11.78)%
5	CHILD CARE ATTENDANCE AUTOMATION SERVICE	10/01/20	11/30/21	260,812	0.33%	54,563	206,249	20.92%	42.59%	(21.67)%
6	CHILDCARE PRS	09/01/20	12/31/21	2,263,991	2.83%	2,263,991	0	100.00%	100.00%	(0.00)%
7	WIOA YOUTH	07/01/20	06/30/22	2,719,642	3.40%	1,207,810	1,511,832	44.41%	60.00%	(15.59)%
8	WIOA ADULT	07/01/20	06/30/22	2,468,068	3.08%	1,532,394	935,674	62.09%	60.00%	2.09%
9	WIOA DISLOCATED	07/01/20	06/30/22	4,640,327	5.79%	2,188,657	2,451,670	47.17%	60.00%	(12.83)%
10	RAPID RESPONSE	07/01/20	06/30/21	55,774	0.07%	35,964	19,810	64.48%	75.00%	(10.52)%
11	SNAP	10/01/20	09/30/21	1,137,719	1.42%	414,656	723,063	36.45%	45.00%	(8.55)%
12	TANF/CHOICE	10/01/20	10/31/21	3,526,212	4.40%	1,117,771	2,408,441	31.70%	45.00%	(13.30)%
13	TWC RAG ISAMS	10/01/20	09/30/21	36,689	0.05%	14,761	21,928	40.23%	49.73%	(9.49)%
14	EMPLOYMENT SERVICES	10/01/20	12/31/21	762,712	0.95%	420,109	342,603	55.08%	45.00%	10.08%
15	TRADE ACT SERVICES	10/01/20	12/31/21	540,631	0.68%	118,158	422,473	21.86%	45.00%	(23.14)%
16	VETERAN RESOURCE	10/01/20	09/30/21	142,583	0.18%	59,629	82,954	41.82%	49.73%	(7.90)%
17	NON CUSTODIAL PARENT	09/01/20	09/30/21	291,552	0.36%	122,452	169,100	42.00%	53.55%	(11.55)%
18	WORKFORCE COMMISSION INITIATIVES	10/01/20	12/31/21	45,376	0.06%	12,527	32,849	27.61%	39.69%	(12.09)%
19	REEMPLOYMNET SERVICES AND ELIGIBILITY ASSESSMENT	10/01/20	12/31/21	732,238	0.91%	257,417	474,821	35.15%	45.00%	(9.85)%
20	INFRASTRUCTURE SUPPORT SERVICES CONTRACT	09/01/20	08/31/21	573,971	0.72%	170,519	403,452	29.71%	57.97%	(28.26)%
21	STUDENT HIREABILITY NAVIGATOR PROGRAM	09/01/20	08/31/21	200,000	0.25%	87,747	112,253	43.87%	57.97%	(14.09)%
21	SEAL	02/01/21	01/31/22	934,000	1.17%	2,439	931,561	0.26%	15.93%	(15.67)%
22	WAGES SERVICES FOR PAID WORK EXPERIENCE	10/01/20	09/30/21	112,500	0.14%	4,565	107,935	4.06%	49.73%	(45.67)%
23	APPRENTICESHIP TEXAS EXPANSION	10/01/20	03/31/22	120,000	0.15%	33,507	86,493	27.92%	33.15%	(5.23)%
	Totals			**80,082,975**	**100.00%**	**27,581,269**	**52,501,706**	**34.44%**	**49.08%**	**(14.63)%**
Item No.	**Funding Source**	**Beginning Date**	**Ending Date**	**Budget**	**% of Total FY Budget**	**Total Expend.**	**Balance**	**% Expended**	**TWC Target %**	**Difference**
	Fiscal Year 2020									
24	CHILD CARE DIRECT CARE	10/01/19	12/31/20	45,514,777	49.72%	45,514,777	0	100.00%	100.00%	0.00%
25	CHILD CARE DIRECT CARE=COVID-19	10/01/19	12/31/20	20,123,563	21.98%	12,049,813	8,073,750	59.88%	100.00%	(40.12)%
26	CHILD CARE LOCAL MATCH	10/01/19	12/31/20	5,628,806	6.15%	5,628,806	0	100.00%	100.00%	0.00%
27	CHILDCARE QUALITY	10/01/19	10/31/20	1,696,572	1.85%	1,696,572	0	100.00%	100.00%	0.00%
28	CHILD CARE ATTENDANCE AUTOMATION SERVICE	10/01/19	11/30/20	260,812	0.28%	213,577	47,235	81.89%	100.00%	(18.11)%
29	WIOA YOUTH	07/01/19	06/30/21	3,215,064	3.51%	3,224,575	-9,511	100.30%	100.00%	0.30%
30	WIOA ADULT	07/01/19	06/30/21	2,910,024	3.18%	2,917,162	-7,138	100.25%	100.00%	0.25%
31	WIOA DISLOCATED	07/01/19	06/30/21	5,225,254	5.71%	5,225,254	0	100.00%	100.00%	0.00%
32	TANF/CHOICE	10/01/19	10/31/20	3,383,113	3.70%	3,059,398	323,715	90.43%	100.00%	(9.57)%
33	EMPLOYMENT SERVICES	10/01/19	06/30/21	1,540,825	1.68%	1,128,904	411,921	73.27%	100.00%	(26.73)%
34	TRADE ACT SERVICES	10/01/19	12/31/20	414,631	0.45%	356,124	58,507	85.89%	100.00%	(14.11)%
35	WORKFORCE COMMISSION INITIATIVES	10/01/19	06/30/21	103,928	0.11%	45,081	58,847	43.38%	85.74%	(42.36)%
36	REEMPLOYMNET SERVICES AND ELIGIBILITY ASSESSMENT	10/01/19	12/31/20	966,363	1.06%	966,363	0	100.00%	100.00%	0.00%
37	WIOA ALTERNATIVE FUNDING FOR STATEWIDE ACTIVITIES	07/15/19	08/31/21	457,361	0.50%	326,205	131,156	71.32%	80.33%	(9.01)%
38	BOARD PERFORMANCE AWARD-YOUTH INSPERATION	01/01/20	06/30/21	75,000	0.08%	38,669	36,332	51.56%	83.33%	(31.78)%
39	BOARD PERFORMANCE AWARD-TEXAS HIRABILITY AWARD	01/01/20	06/30/21	30,000	0.03%		30,000	0.00%	83.33%	(83.33)%
	Totals			**91,546,093**	**100.00%**	**82,391,279**	**9,088,483**	**90.00%**	**99.87%**	**(9.87)%**
	Fiscal Year 2019									
40	WORKFORCE COMMISSION INITIATIVES	10/01/18	05/31/21	122,815	100.00%	119,432	3,383	97.25%	93.73%	3.51%
	Totals			**122,815**	**100.00%**	**119,432**	**3,383**	**97.25%**	**93.73%**	**3.51%**
	Grant Totals			**171,751,883**		**110,091,979**	**61,593,573**	**64.10%**	**76.18%**	**(12.08)%**

STATEMENT OF GRANT EXPENDITURES DETAIL
Contract to Date
March 31, 2021

		Notes
1,2,3,24,25,26	CHILD CARE DIRECT CARE\LOCAL MATCH	Equus is currently behind target by approximately 14.8% or $7.4 million (for the normal at risk child care) primarily due to recertifications and new enrollments experiencing significant customers who are ineligible due to the work requirement eligibility requirement. Also contributing to lower enrollment than anticipated is the significant Equus staff turnover rate during FY 2021. As of March, the average number of kids served per day totaled 5,744 or 81.8% of target (target totals 7,025). Low expenditures are a statewide issue and TWC is considering a deobligation of projected unspent funds for all the Boards and a reallocations based on the latest census data. Regarding the COVID related child care expenses, only the 25% supplemental payment to open child care providers were originally planned only for the months October-December 2020. TWC recently communicated to the Boards that the 25% supplemental payments will be extended through July 2021 and allocated our Board area approximately $5.6 million for those type expenditures. Our Board area did not expend the entire budget available for FY 2020 COVID related expenditures and will return those funds to TWC at the end of the grant period.
4,27	CHILD CARE QUALITY	Approximately $75,000 of October 2020 expenditures were utilized to finish the FY 2020 grant before its end date which created carry over for FY 2021. The new grant is expected to approach closer to targets by the end of the third quarter as the quality initiatives are fully implemented.
5	CHILD CARE ATTENDANCE AUTOMATION SERVICE	This grant provides funding for the child care center swipe card system support. TWC communicated to the Boards that this system would be discontinued as of March 31, 2021. Expenditures for this grant will not accumulative beyond this period and will be closed by the end of May 2021.
7,8,9,10,29,30, 31	WIA ADULT\DISLOCATED\YOUTH	FY 2020 funds available for carry over into FY 2021 total approximately $2.6 million. Expenditures are expected to approach closer to targets by the end of the third quarter as the programs continue to pay for additional ITA customers for training and operational staff related costs and fully utilize the carry over from FY 2020.
11,12,32	TANF\SNAP	TWC currently has lifted penalties and sanctions related to customer participation guidelines. Participation by customers has been low.
14,33	EMPLOYMENT SERVICES	An additional $372,000 was received from TWC in April 2020 for additional COVID-19 related funding. The majority of these funds were allocated to Equus to originally hire 14 temporary staff to assist within the workforce centers (number of temporary staff has dropped to 10 for FY 2021). An additional $453,000 was also received by TWC by the end of the fourth quarter of FY2020 due to unspent salaries and benefits for TWC staff. Total unspent funds for both the Board and Equus total approximately $611,000 at the end of FY 2020 and will but utilized as carry over for FY 2021. The FY 2020 grant was extended from December 31, 2020 until June 30, 2021. All funds are projected to be expended by both the FY 2020 and FY 2021 grant end dates.
15,34	TAA	These funds are utilized to address customer lay offs due to their jobs being transferred outside of the U.S. There are not a substantial amount of lay offs at time that meet that criteria.
16	V ETERAN RESOURCES	This grant is utilized to pay for the 10 veteran FTE's (located within the 11 workforce centers) share of infrastructure costs such as rent, utilities, telephone, postage, maintenance, supplies, and computer support costs. At this time their share of these costs has been lower than anticipated primarily due to certain infrastructure costs being less than planed (utilities, postage, communications, supplies). Also, there will be substantial costs charged to this grant once the Denton Workforce Center is relocated including its share of relocation costs such as movers, cabling, furniture, and security costs. The move is currently planned to be completed by June 30, 2021.
17	NON CUSTODIAL PARENT	Not as many participants are currently enrolled due to limited participation by the court system within our region.
18,35,40	WORKFORCE COMMISSION INITIATIVES	This funding source supports several of the Board's projects, the primary ones being the annual Red, White, and You veterans and Youth Career Fairs. Expenditures are projected to approach closer to targets by the end of the grant year as the final expenditures are incurred for these programs.
19	REEMPLOYMNET SERVICES AND ELIGIBILITY ASSESSMENT	Equus has experienced staff attrition within this grant during the initial six months of FY 2021. Expenditures are projected to approach closer to targets by the end of the fiscal year as positions are filled.
20	INFRASTRUCTURE SUPPORT SERVICES CONTRACT	This grant supports the Vocational Rehabilitation (VR) staff who are located within the Greenville, Waxahachie, Corsicana, Granbury, and McKinney workforce centers regarding their share of rent, utilities, telephone, postage, janitorial, maintenance, and data line costs. Expenditures have not materialized at this time as anticipated due to lower workforce infrastructure costs, primarily including utilities, telephone, and postage costs being less than target for the first 6 months of FY 2021. Also, an additional $264,000 was received by TWC during the months of January-March for the one-time costs projected for the integration of VR staff within the Terrell, Stephenville, and Denton workforce centers projected to occur in February, May, and June. These one-time costs include such costs as data lines, furniture, telephones, signage, and handicapped accessible doors. Expenditures for these items will occur as the centers are completed.
21	STUDENT HIREABILITY NAVIGATOR PROGRAM	This funding source supports two staff, one at the NCTCOG and one Equus staff. Currently it does not require the entire $200,000 available budget to support the two staff. This particular funding source awards the NCTCOG 1/12 of the grant amount each month both staff are employed regardless of the expenditure amounts.
22	WAGES SERVICES FOR PAID WORK EXPERIENCE	This grant's primary purpose is to provide year round work experience opportunities for student's with disabilities. This program has struggled to place a significant number of participants at this time.
38,39	BOARD SERVICE AWARD	The Board received two (2) service awards during the November 2019 TWC conference. Plans for these will be implemented and the funds are projected to be expended prior to the grant end dates.

STATEMENT OF EXPENDITURE DETAIL
Fiscal Year to Date
March 31, 2021

Grant	Workforce Development Board: Operations 10/1/2020 9/30/2021	Special Projects 10/1/2020 9/30/2021	Approved Board Budget 10/1/2020 9/30/2021	Unallocated Funds 10/1/2020 9/30/2021	Total Available Board Funding 10/1/2020 9/30/2021	Workforce Center Contractors: Equus 10/1/2020 9/30/2021	Totals W\Out Unallocated Funds: Total Allocation 10/1/2020 9/30/2021	Totals With Unallocated Funds: Total Allocation 10/1/2020 9/30/2021
Budget Summary								
Child Care Direct Care	$ 3,903,204	$ 322,780	$ 4,225,984	$ 432,884	$ 4,658,868	$ 44,497,587	$ 48,723,571	$ 49,156,455
Child Care Quality	1,694,184		$ 1,694,184	-76,171	$ 1,618,013		1,694,184	1,618,013
Child Care Local Match					$ -	8,839,430	8,839,430	8,839,430
Child Care PRS	235,000		235,000		$ 235,000	5,465,000	5,700,000	5,700,000
WIOA Youth	1,141,984	17,147	1,159,131	57,555	$ 1,216,685	1,556,689	2,715,820	2,773,374
WIOA Alternative Funding for Statewide Activities	205,777		205,777		$ 205,777	0	205,777	205,777
WIOA Adult	1,377,521	17,792	1,395,313	95,173	$ 1,490,486	1,930,200	3,325,513	3,420,687
Wage Services for Paid Work Experience			0		$ -	112,500	112,500	112,500
WIOA Dislocated Workers	2,030,118	25,317	2,055,435	16,832	$ 2,072,267	2,440,157	4,495,592	4,512,425
WIOA Rapid Response	10,251		10,251	4,996	$ 15,248	33,935	44,186	49,183
SCSEP	7,501		7,501	333	$ 7,833		7,501	7,833
Student Hireability Navigator	112,816		112,816	15,263	$ 128,079	71,921	184,737	200,000
TWC RAG\ISAM	38,686		38,686	-1,997	$ 36,689		38,686	36,689
Non Custodial Parent	112,537	5,375	117,912	7,145	$ 125,057	165,862	283,774	290,919
SNAP	455,307	9,568	464,875	22,805	$ 487,680	647,176	1,112,051	1,134,856
TANF/CHOICES	1,515,475	16,018	1,531,493	19,521	$ 1,551,014	2,155,810	3,687,303	3,706,824
Trade Act Services	33,356		33,356	14,466	$ 47,822	552,863	586,219	600,686
Employment Services	811,134	64,502	875,637	21,105	$ 896,741	458,729	1,334,366	1,355,470
Veterans Resource Administration	123,115	10,750	133,865	-2,356	$ 131,509	7,471	141,336	138,980
Workforce Commission Initiatives	115,308		115,308	-21,717	$ 93,591	0	115,308	93,591
Reemployment Services and Eligibility Assessment	258,551	10,750	269,301	-26,799	$ 242,502	540,328	809,629	782,830
Summer Earn and Learn	84,430		84,430	187,275	$ 271,704	660,365	744,795	932,069
Performance Incentive Awards FY 2020	105,000		105,000		$ 105,000		105,000	105,000
Infrastructure Support Services Contract	418,712	150,000	568,712	-60,544	$ 508,168	50,650	619,362	558,818
Child Care Attendance Automation	260,812		260,812		$ 260,812	0	260,812	260,812
Apprenticeship Texas Expansion Grant	41,999		41,999		$ 41,999		41,999	41,999
	$ 15,092,777	$ 650,000	$ 15,742,777	$ 705,769	$ 16,448,546	$ 70,186,674	$ 85,929,451	$ 86,635,220
Child Care Direct Care	1,765,323.03	5,039.47	$ 1,770,362			$21,661,511	$ 23,431,874	$ 23,431,874
SCSEP	3,968	0	3,968				3,968	3,968
Child Care Quality	599,465	0	599,465			0	599,465	599,465
Child Care Local Match	0	0	0			304,721	304,721	304,721
Child Care PRS	0	0	0			1,882,118	1,882,118	1,882,118
WIOA Youth	426,158	384	426,542			674,700	1,101,243	1,101,243
WIOA Adult	584,424	430	584,854			1,228,126	1,812,980	1,812,980
WIOA Dislocated Workers	850,550	620	851,171			1,655,937	2,507,108	2,507,108
WIOA Rapid Response	5,167	0	5,167			21,706	26,873	26,873
Student Hireablility Navigator	52,851	0	52,851			34,896	87,747	87,747
TRS Award	0	0	0				0	0
Non Custodial Parent	51,783	172	51,955			70,501	122,456	122,456
SNAP Employment and Training	190,396	218	190,614			224,050	414,664	414,664
VR-Summer Earn and Learn	66	0	66			2,373	2,439	2,439
TANF/CHOICES	577,711	508	578,220			730,461	1,308,681	1,308,681
Wage Services for Paid Work Experience	0	0	0			4,565	4,565	4,565
Trade Act Services	19,280	88	19,368			159,529	178,898	178,898
Employment Services	381,916	1,623	383,539			235,815	619,354	619,354
Apprenticeship Texas Expansion Grant	33,507	0	33,507				33,507	33,507
Veterans Resource Administration	57,669	344	58,013			1,616	59,629	59,629
Board Performance Award-Texas Hireability Award	0	0	0			0	0	0
Reemployment Services and Eligibility Assessment	106,963	491	107,454			204,736	312,190	312,190
Board Performance Award-Youth Insperation	25,462	0	25,462			0	25,462	25,462
TWC RAG/ISAM	14,761	0	14,761				14,761	14,761
WIOA Alternative Funding for Statewide Activities	83,605	0	83,605			0	83,605	83,605
Workforce Commission Initiatives	27,143	84	27,227			0	27,227	27,227
Infrastructure Support Services Contract	128,870	8,889	137,759			8,169	145,928	145,928
Child Care Attendance Automation	54,563	0	54,563			0	54,563	54,563
Totals:	$ 6,041,600	$ 18,892	$ 6,060,492			$ 29,105,532	$ 35,166,024	$ 35,166,024
Totals:	40.0%	2.9%	38.5%			41.5%	40.9%	40.6%
Board Established Benchmarks	49.4%	50.0%	49.4%			51.2%	50.9%	50.5%
Over / (Under) Expended	(9.4)%	(47.1)%	(10.9)%			(9.7)%	(9.9)%	(9.9)%

STATEMENT OF EXPENDITURES BY CATEGORY
Fiscal Year to Date

March 31, 2021

	Workforce Development Board					Workforce Center Contractors		
Contract Beginning Contract Ending Type of Expenditure	Operations 10/1/2020 9/30/2021	Other Special Projects 10/1/2020 9/30/2021	Approved Board Budget 10/1/2020 9/30/2021	Unallocated Funds 10/1/2020 9/30/2021	Total Available Board Funding 10/1/2020 9/30/2021	Equus 10/1/2020 9/30/2021	Totals W\Out Unallocated Funds	Totals With Unallocated Funds
Budget Summary								
SUBCONTRACTOR OPERATIONS:								
Salaries	$ 4,398,652		$ 4,398,652		$ 4,398,652	$ 7,692,819	$ 12,091,471	$ 12,091,471
Fringe Benefits	2,172,647		2,172,647		2,172,647	1,429,350	3,601,997	3,601,997
Indirect Cost\PEO	1,163,120		1,163,120		1,163,120	1,023,696	2,186,816	2,186,816
Profit						791,398	791,398	791,398
Occupancy	2,648,777		2,648,777		2,648,777	215,683	2,864,460	2,864,460
Travel	263,736		263,736		263,736	140,282	404,018	404,018
Equipment	1,241,234	650,000	1,891,234		1,891,234	16,460	1,907,694	1,907,694
Other	982,019		982,019		982,019	338,259	1,320,278	1,320,278
Prof Services	$2,222,591	-	2,222,591		2,222,591	59,617	2,282,208	2,282,208
Total Cost of Operations	**$ 15,092,777**	**$ 650,000**	**$ 15,742,777**	**$ -**	**$ 15,742,777**	**$ 11,707,563**	**$ 27,450,340**	**$ 27,450,340**
Total Program Services			**-**			**60,205,429**	**60,205,429**	**60,205,429**
Budget Adjustments			**-**	**705,769**	**705,769**	**(1,726,318)**	**(1,726,318)**	**(1,020,549)**
Total Budget	**$ 15,092,777**	**$ 650,000**	**$ 15,742,777**	**$ 705,769**	**$ 16,448,546**	**$ 70,186,674**	**$ 85,929,451**	**$ 86,635,220**
Expenditure Summary								
SUBCONTRACTOR OPERATIONS:								
Salaries	$1,954,204		$1,954,204			$ 3,516,517	$ 5,470,721	$ 5,470,721
Fringe B APPRENTICESHIP TE	945,822		$945,822			699,398	1,645,220	1,645,220
Indirect Cost	513,305		$513,305			460,159	973,464	973,464
Profit			$0			0	-	-
Occupancy	1,300,368		$1,300,368			94,189	1,394,557	1,394,557
Travel	1,109		$1,109			6,929	8,038	8,038
Equipment	232,255		$232,255			14,357	246,613	246,613
Other	377,054		$377,054			120,902	497,955	497,955
Prof Services	717,485	18,892	$736,376			11,544	747,921	747,921
Total Cost of Operations	**$ 6,041,600**	**$ 18,892**	**$6,060,492**	**-**		**$ 4,923,996**	**$ 10,984,488**	**$ 10,984,488**
Total Program Services			**0**			**24,181,536**	**24,181,536**	**24,181,536**
Total Expenditures	**$ 6,041,600**	**$ 18,892**	**$6,060,492**			**$ 29,105,532**	**$ 35,166,024**	**$35,166,024**
Expenditure Percentages Summary								
Remaining Budget	**$ 9,051,177**	**$ 631,108**	**$ 9,682,285**			**$ 41,081,142**	**$ 50,763,427**	**$ 51,469,197**
Cost of Operations	**40.0%**	**2.9%**	**38.50%**			**42.1%**	**40.0%**	**40.0%**
Program Services	**0.0%**	**0.0%**	**0.00%**			**40.2%**	**40.2%**	**40.2%**
Total Expenditures	**40.0%**	**2.9%**	**38.50%**			**41.5%**	**40.9%**	**40.6%**
Board Established Benchmarks	**49.4%**	**50.0%**	**49.4%**			**51.2%**	**50.9%**	**50.5%**
Over / (Under) Expended	**(9.4)%**	**(47.1)%**	**(10.9)%**			**(9.7)%**	**(9.9)%**	**(9.9)%**